

Masterzeugnis

Master's Degree – Grade Transcript

This is to certify that

Mr **Deniz Orman**

born on 04 March 1990 in Izmir

has completed the further education Master's degree course in

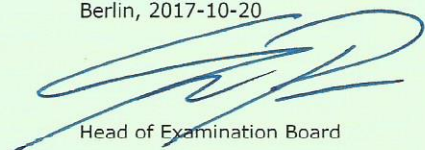
Business Administration and Engineering

at the Hochschule für Technik und Wirtschaft Berlin.


Overall grade achieved in the Master's degree course:

» **good** « (2,1)

Berlin, 2017-10-20



Head of Examination Board



The Chairperson of the Council of the Institute
for Advanced Higher Education

Grade Transcript for Mr Deniz Orman

Grades achieved in degree modules:

Strategy, Organisation and HR Management	very good
Special Topics in Business Administration	very good
Global Supply Chain Management	satisfactory
Manufacturing Technology and Business Technology	satisfactory
Strategic Marketing	satisfactory
Corporate Finance and Controlling	satisfactory
New Technologies and Innovation	satisfactory
Project Engineering Management	very good

Specialisation: Business Process Outsourcing

Data Management and Business Performance Management	good
Communication in International Networks	good
Business Process Outsourcing	satisfactory
Project Shared Services, BPO and Offshoring	good

Topic of thesis:

Effects of Database Management Systems on Procurement Efficiency

Assessment of Thesis and Oral Examination	good
---	------

* Accredited grade

Possible grades in degree modules:
very good, good, satisfactory, sufficient.

Possible overall grades:
"excellent", "very good", "good", "satisfactory", "sufficient".

The Master's degree course has been completed in accordance with the Study and Examination Regulations in effect on 17.05.2013, published in Amtliches Mitteilungsblatt der HTW Berlin (Official Information Bulletin), No. 26/13, on 12.06.2013, last amended on 01.08.2016 published in the Official Information Bulletin, No. 29/16, on 31.08.2016.

Transcript of Records

Mr **Deniz Orman**, born on 04 March 1990 in Izmir,
studied the Master programme **Business Administration and Engineering**
at HTW Berlin, University of Applied Sciences
from 01 October 2015 to 20 October 2017 and was awarded the academic degree
Master of Business Administration and Engineering (MBA&E)
with the overall grade **"good"** (2,12) on 20 October 2017.

Grades achieved in degree modules are as follows:

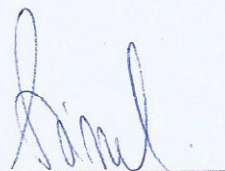
Transcript of Records: Deniz Orman - Page 1 of 1

Modules	ECTS Credits	German Grades	CM/EM
Strategy, Organisation and HR Management	5	1,3 ¹⁾	CM
Special Topics in Business Administration	5	1,3 ¹⁾	CM
Global Supply Chain Management	5	3,3	CM
Manufacturing Technology and Business Technology	5	2,7 ¹⁾	CM
Strategic Marketing	5	2,7	CM
Corporate Finance & Controlling	5	2,7	CM
New Technologies and Innovation	5	2,7	CM
Project Engineering Management	5	1,0 ¹⁾	CM
Specialisation: Business Process Outsourcing			
Data Management and Business Performance Management	5	2,3	EM
Communication in International Networks	5	1,7	EM
Business Process Outsourcing	5	2,7	EM
Project Shared Services, BPO and Offshoring	5	2,3	EM
Master's Thesis and Oral Examination	30	1,7	CM

Total ECTS Credits: **90**

2017-12-07

Date



Signature



1) Grade does not contribute to overall degree assessment
2) Accredited module
CM=Compulsory Module, EM=Elective Module